

State of California



Community-Based Child Abuse Prevention (CBCAP)

Annual Report
2014-15

Application
Funding Year Beginning October 1, 2016



California Department of Social Services
Office of Child Abuse Prevention
744 P Street, Sacramento, CA 95814

Table of Contents

I. Submission Letter	2
II. Lead Agency Identifying Information	3
Employer Identification Number	3
Dun and Bradstreet Number	3
CBCAP Program Specialists	3
CBCAP Fiscal Agent.....	3
III. Governor Documentation and Assurances	4
IV. Lead Agency Assurances.....	5
V. Leveraged Claim Form	6
VI. Budget.....	7
VII. Description of the Lead Agency's Leadership Role in State Prevention Activities	11
VIII. Actions to Advocate for Systemic Change	19
IX. Collaboration and Coordination	32
X. Criteria for Funded Programs.....	48
XI. Outreach Activities for Special Populations	50
XII. Plans for Parent Leadership and Involvement	60
XIII. Plan for Support, Training, Technical Assistance and Evaluation Assistance	68
XIV. Evaluation Plans	76
XV. Plan for Child Abuse Prevention Month and Public Awareness Activities in 2017.....	83
XVI. Areas for Technical Assistance	91
XVII. Certifications (Lobbying)	95
XVIII. Attachments.....	96
Acronym List.....	96
Attachment 1: Strategies Technical Assistance Projects.....	97
Attachment 2: OCAP Logic Model.....	103
Attachment 3: CBCAP Annual Report Numbers Guideline	104

I. Submission Letter



CDSS

WILL LIGHTBOURNE
DIRECTOR

STATE OF CALIFORNIA—HEALTH AND HUMAN SERVICES AGENCY
DEPARTMENT OF SOCIAL SERVICES
744 P Street • Sacramento, CA 95814 • www.cdss.ca.gov



EDMUND G. BROWN JR.
GOVERNOR

June 3, 2016

Mr. Rafael López
Commissioner
Administration on Children, Youth and Families
330 C Street SW – 3rd Floor
Washington, DC 20024

Dear Commissioner López:

SUBJECT: FEDERAL FISCAL YEAR (FFY) 2015 COMMUNITY-BASED CHILD
ABUSE PREVENTION (CBCAP) APPLICATION SUBMISSION
LETTER

This letter is to submit California's application for CBCAP funding for FFY 2015. Edmund G. Brown, Jr., Governor of California, has designated the Office of Child Abuse Prevention (OCAP) within the California Department of Social Services (CDSS) as the agency responsible for oversight of California's CBCAP Program. The CDSS is an existing state department within the California Health and Human Services Agency.

In accordance with the application requirements, please find the following enclosed:

1. Lead Agency Designation Letter
2. Governor's Assurance Statement
3. State Lead Agency Assurance Statement
4. Leveraged Claim Form
5. Certification Regarding Lobbying
6. Certification Regarding Environmental Tobacco Smoke

Lead Agency Description

California Department of Social Services

Comprised of more than 4,200 employees statewide, the CDSS administers programs which provide services and assistance to needy and vulnerable children and adults in ways that strengthen and preserve families, encourage responsibility and foster independence. The CDSS jurisdiction includes programs such as: In-Home Supportive Services; California Work Opportunity and Responsibility to Kids; and CalFresh. Additionally, the CDSS provides support to refugees, special services to blind and deaf individuals and emergency assistance.

Social Services in California are delivered via a state-administered and county-implemented model. In support of this model, the CDSS provides supervisorial, programmatic and administrative support to its clients and the 58 California counties through the following divisions:

- Administration
- Adult Programs
- Children and Family Services
- Community Care Licensing
- Disability Determination Services
- Executive
- Human Rights and Community Services
- Information Systems
- Legal
- State Hearing
- Welfare to Work

Children and Family Services Division

The Children and Family Services Division (CFSD) plays a vital role in the development of policies and programs which support its vision that “every child will live in a safe, stable, permanent home, nurtured by healthy families and strong communities.” In this capacity, the CFSD seeks to: provide early intervention and prevention services to reduce instances of foster care placement; ensure that foster care placements are short-term and children reside in safe, permanent families; and prepare and support youth to become self-sufficient with a permanent adult connection.

Child Protection and Family Support Branch

Within the CFSD, the Child Protection and Family Support Branch (CPFSB) has primary responsibility for the prevention, emergency response, pre-placement, in-home service and Indian Child Welfare Act policy components. The CPFSB includes oversight of child abuse and neglect prevention and Title IV-E Waiver Demonstration projects. The services supported and administered by the CPFSB are designed to build family strengths and provide children with a safe, stable and supportive family environment. The CPFSB is also responsible for statewide training and staff development activities of public child welfare service workers.

Mr. Rafael López
Page Three

Office of Child Abuse Prevention

Within the CPFBSB, the OCAP is responsible for the oversight and administration of federal and state programs designed to promote best practices and innovative approaches to child abuse and neglect prevention, intervention and treatment, research, evaluation, training and education. The OCAP is the primary statewide source for disseminating educational materials regarding child abuse and neglect programs, activities and research.

If you have any questions or comments, please contact me at (916) 657-2614.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Gregory E. Rose', with a long horizontal stroke extending to the right.

GREGORY E. ROSE
Deputy Director
Children and Family Services Division

Enclosures

II. Lead Agency Identifying Information

California Department of Social Services (CDSS)
Office of Child Abuse Prevention
744 P Street, MS 8-11-82
Sacramento, CA 95814
(916) 651-6960 (phone)
(916) 651-6328 (fax)

Employer Identification Number

194-600-1347-A-7

Dun and Bradstreet Number

613673185

CBCAP Program Specialists

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Robert Bradshaw, Manager

Office of Child Abuse Prevention, Prevention Network Development Unit
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CBCAP Fiscal Agent

Jannie Wen, Chief

Fund Accounting and Reporting Bureau
(916) 654-1630
jannie.wen@dss.ca.gov

III. Governor Documentation and Assurances



OFFICE OF THE GOVERNOR

April 21, 2016

Mr. Rafael Lopez
Commissioner
Administration on Children, Youth and Families
330 C Street SW – 3rd Floor
Washington, DC 20024

Dear Commissioner Lopez:

I designate the California Department of Social Services (CDSS) as the lead agency on behalf of the State of California to receive funds and administer grants under Title II of the Child Abuse Prevention and Treatment Act. The lead agency was designated only after giving full and equal consideration to the capacity and expertise of all entities desiring to be the lead agency.

The Office of Child Abuse Prevention within the CDSS was established to leverage and coordinate federal, state and private funds to assist programs that prevent child abuse and aid families. This office has the ability to develop and implement the statewide network of programs that these funds support.

Sincerely,

A handwritten signature in black ink, reading "Edmund G. Brown Jr.", is written over the typed name. The signature is stylized with a large, sweeping flourish at the end.

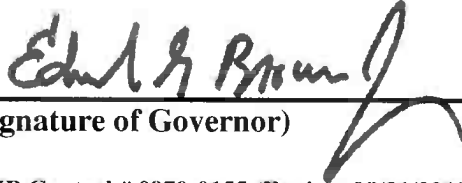
Edmund G. Brown Jr.

**COMMUNITY-BASED GRANTS FOR THE PREVENTION OF
CHILD ABUSE AND NEGLECT PROGRAM
(TITLE II OF THE CAPTA AMENDMENTS OF 2010 (P.L. 111-320))**

GOVERNOR'S ASSURANCE STATEMENT

As Governor of the state of California, I am providing the following assurance that I have designated to be the lead agency, administer the funds, and assume the obligations imposed by the terms and conditions of the Community-Based Grants for the Prevention of Child Abuse and Neglect award. I further assure that the lead agency will provide or will be responsible for providing--

- (A) Community-based child abuse and neglect prevention programs and activities designed to strengthen and support families to prevent child abuse and neglect composed of local, collaborative, public-private partnerships directed by interdisciplinary structures with balanced representation from private and public sector members, parents, and public and private nonprofit service providers and individuals and organizations experienced in working in partnership with families with children with disabilities;
- (B) Direction to an interdisciplinary, collaborative, public-private structure with balanced representation from private and public sector members, parents, and public sector and private nonprofit sector service providers;
- (C) Direction and oversight to the network through identified goals and objectives, clear lines of communication and accountability, the provision of leveraged or combined funding from federal, state and private sources, centralized assessment and planning activities, the provision of training, technical assistance, evaluation assistance and reporting and evaluation functions.
- (D) A demonstrated commitment to parental participation in the development, operation, and oversight of the community-based and prevention-focused programs and activities designed to strengthen and support families to prevent child abuse and neglect;
- (E) A demonstrated ability to work with state and community-based public and private nonprofit organizations to develop a continuum of preventive, family-centered, comprehensive services for children and families;
- (F) The capacity to provide operational support (both financial and programmatic) and training, technical assistance, and evaluation assistance to community-based child abuse and neglect prevention programs and activities designed to strengthen and support families to prevent child abuse and neglect, through innovative, interagency funding and inter-disciplinary service delivery mechanisms; and
- (G) Integration of its efforts with individuals and organizations experienced in working in partnership with families with children with disabilities, parents with disabilities and with the child abuse and neglect prevention activities of the state, and demonstrate a financial commitment to those activities.


(Signature of Governor)

4/21/16
(Date)

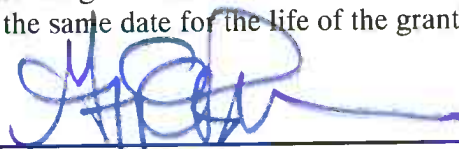
IV. Lead Agency Assurances

ATTACHMENT 7: State Lead Agency Assurance Statement

COMMUNITY-BASED GRANTS FOR THE PREVENTION OF CHILD ABUSE AND NEGLECT PROGRAM (TITLE II OF THE CAPTA AMENDMENTS OF 2010 (P.L. 111-320))	
<u>STATE LEAD AGENCY ASSURANCE STATEMENT</u>	
STATE: California	LEAD AGENCY: CDSS/OCAP

On behalf of the above named agency, which has been designated by the Governor of the state to be the lead agency responsible to administer the funds and assume the obligations imposed by the terms and conditions under the Community-Based Grants for the Prevention of Child Abuse and Neglect award, the following assurances are provided:

- (A) A description of the inventory of current unmet needs and current community-based and prevention-focused programs and activities to prevent child abuse and neglect, and other family resource services operating in the state, will be included with the Annual Performance Report (and subsequent year's reports);
- (B) Funds received under this title will supplement, not supplant, other state and local public funds designated for the start-up, maintenance, expansion, and redesign of community-based and prevention-focused programs and activities to strengthen and support families to prevent child abuse and neglect;
- (C) The state has the capacity to ensure the meaningful involvement of parents who are consumers and who can provide leadership in the planning, implementation, and evaluation of the programs and policy decisions of the applicant agency in accomplishing the desired outcomes for such efforts; and
- (D) The lead agency will provide the Secretary with reports at such time and containing such information as the Secretary may require (and every year on the same date for the life of the grant).



(Signature of Responsible Lead Agency Administrator)

**GREGORY E. ROSE, DEPUTY DIRECTOR
(Typed Name and Title of Administrator)**


(Date)

V. Leveraged Claim Form

LEVERAGED FUNDS WORKSHEET for FFY 2016 APPLICATION

STATE: California **LEAD AGENCY:** California Department of Social Services

AMOUNT OF CLAIM	DATE(S) FUNDS WERE RECEIVED AND BUDGETED BY LEAD AGENCY	----- BUDGETED/SPENT	SOURCE OF FUNDS BEING CLAIMED	PURPOSE FOR WHICH FUNDS WERE BUDGETED AND SPENT
\$ 12,920,727	10/01/2014 to 09/30/2015	10/01/2014 to 09/30/2015	California State Legislature Appropriation for Child Abuse Prevention Intervention and Treatment (CAPIT).	Child abuse prevention network support, parent leadership, parent education, training and technical assistance, family counseling, home visiting, respite care, early intervention, health care, temporary in-home care, disability services, domestic violence services, mental health services.
\$				
\$				

INCENTIVE CLAIM ASSURANCE: All amounts figured into this claim are non-federal monies that have been leveraged by the state, directed through the CBCAP lead agency submitting the application, and budgeted and spent in FFY 2015 (i.e. 10/1/14 – 9/30/15) to support community-based and prevention-focused programs and activities designed to strengthen and support families to prevent child abuse and neglect, as defined in the legislation, that coordinate resources among a range of existing public and private organizations for the purposes defined under this Title. No funds claimed here have been claimed to leverage any other source of federal funds. State and non-federal funds that are being used to meet the maintenance of effort, match or other cost-sharing requirements for other federal funding are not eligible to be claimed.

TOTAL CLAIM \$12,920,727	<div> PREPARED BY: Jannie Wen, CHIEF Fund Accounting and Reporting Bureau </div> <div> SUBMITTED BY: Angela Ponivas, BUREAU CHIEF Office of Child Abuse Prevention </div> <div> (Date) <u>3/28/16</u> </div> <div> (Date) <u>3/24/16</u> </div>
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VI. Budget

In fiscal year (FY) 2016-17, the Office of Child Abuse Prevention (OCAP) will administer and provide oversight to more than \$16 million in state and federal funding in support of community-based child abuse and neglect prevention, intervention and treatment and family strengthening efforts and programs. California uses a state-supervised, county-administered model of implementation. This approach affords counties the flexibility to create individualized prevention programs which are reflective of the strengths, challenges and diversity of their populations and systems. Due to this, the OCAP will allocate approximately \$15 million to the 58 counties in support of localized prevention and family strengthening efforts. The budget below reflects the proposed budget for FY 2016-17. All funding amounts are provisional and contingent upon the OCAP's receipt of federal grant awards.

Anticipated FY 2016-17 CBCAP Budget

Activity	CBCAP Funds	Non-Federal Funds (Minimum 20% Cash Match)
Administration*	\$300,000	\$260,000
Research & Innovation	\$365,351	\$0
Network Support, Training and Technical Assistance	\$500,000	\$0
Pilot / Demonstration Projects	\$300,000	\$0
Parent Leadership	\$106,500	\$0
Evaluation	\$200,000	\$0
Allocations to counties**	\$2,007,983	\$13,395,000
Mandatory CBCAP Grantees Meeting	\$3,000	\$0
TOTAL	\$3,782,834	\$13,655,000

Notes:

* 20 percent maximum allowed for administrative purposes.

** Total allocation to counties is subject to final award to California by the United States Department of Health and Human Services.

Administration:

\$300,000

The OCAP has budgeted \$300,000 of CBCAP money for administrative costs in FY 2016-17. This represents approximately eight percent of California's CBCAP allocation. Administrative costs will support the development, operation and expansion of a network of community-based, prevention focused, family resource and support programs throughout California. Additionally, the state is providing an 86.6 percent match (\$260,000) using Child Abuse, Prevention, Intervention and Treatment (CAPIT) funds.

Research & Innovation:

\$365,351

Innovative Partnerships (Child Abuse Prevention Council Coalition Support) \$210,000

The OCAP is committed to preventing child abuse and neglect and its lasting effects by strengthening families and the communities that surround them. Increasingly, the OCAP seeks to better leverage innovative partnership opportunities which promote and integrate statewide and local prevention agendas. Through the Innovative Partnerships grant opportunity, the OCAP seeks to develop and facilitate regional linkages between Child Abuse Prevention Councils (CAPCs) and key stakeholders in order to advance child abuse and neglect prevention efforts.

The purpose of this grant opportunity is to identify up to six applicants to develop regional collaborative networks of CAPCs and key stakeholders. These regional collaborative efforts will be tasked with working strategically to mitigate the major contributing factors of child abuse and neglect and building protective factors within their communities.

Approximately \$210,000 per year of federal funding will be available, to fund up to six grantees (at a level of approximately \$35,000 per year) for the Innovative Partnerships Program for FY 2016-17 and FY 2017-18 with the grant period beginning July 1, 2016 and ending June 30, 2018.

Predictive Analytics Research

\$155,351

The OCAP remains committed to utilizing the most current methodologies in the assessment of child abuse prevention efforts. To this end, the OCAP will begin work in developing and integrating Predictive Analytics into its analytical portfolio. The Predictive Analytics project includes researching, developing, testing and evaluating the potential benefit of utilizing predictive risk modeling (and accompanying statistical code) as a strategy for preventing child maltreatment. The objective of the Predictive Analytics project is to identify methods for connecting existing data to support improved decision-making and informed intervention and prevention strategies for children and families who become known to the child welfare system. This research will identify whether and how administrative data available at the point of a referral to the hotline can improve initial screening decisions.

This project will benefit the child welfare and prevention communities and ultimately the children and families of California. The research created as a result of this funding will strengthen the evidence to support the efficacy of predictive analytics and predictive risk modeling as an evidence-based prevention strategy for use in the child welfare field.

Network Support, Training & Technical Assistance: **\$500,000**

Strategies **\$500,000**

Funding supports a nonprofit network of training and technical assistance organizations to develop, strengthen and facilitate training including utilization and implementation of research based strategies, coordination and integration of services for families, delivering information to improve public education relating to the roles and responsibilities regarding reporting child abuse and neglect, and integrating shared leadership strategies between parents and professionals.

Pilot Demonstration Projects: **\$300,000**

Community Unity **\$300,000**

The OCAP is currently accepting applications to fund up to five qualified applicants to implement grants to develop community-wide collective impact projects in targeted areas of need throughout the state of California. The applicants will be responsible for developing collective impact programs which focus on mitigating poverty and/or substance abuse in their local communities. Approximately \$60,000 per grantee per year of federal funding (for a total amount of up to \$120,000 per grantee following two years of successful project implementation) will be available for the Community in Unity Program in FY 2016-17 and FY 2017-18, with a grant period beginning July 1, 2016, and ending June 30, 2018.

Parent Leadership: **\$106,500**

Parent Engagement

The FY 2016-17 will start a new funding cycle for Parent Leadership activities. The OCAP has issued a Request for Applications and will be awarding \$213,000 per year of federal funding for FY 2016-17, FY 2017-18, FY 2018-19. The Parent Leadership Grantee will foster meaningful systemic change through the training and development of parent leaders; convening a statewide team of parent leaders to actively participate in program planning; development of policies and procedures; and evaluation of systems at both the state and local levels.

Evaluation: **\$200,000**

Reporting and Evaluation System **\$200,000**

For the FY 2014-15 Annual Report, the OCAP implemented the use of the Efforts to Outcomes (ETO) software. The ETO software is a web-based platform which allows counties to input report information on a real-time basis. The use of ETO is a departure from previous Annual Reporting processes. In prior years, counties would submit Annual Report information according to funding stream. That is, counties would aggregate information for each of the three funding streams administered by the OCAP (i.e., CAPIT, CBCAP and Promoting Safe and Stable Families). Due to architectural constraints of the ETO system, the organization of the report changed from reporting by funding stream to reporting by service category supported by each OCAP funding

stream. Consequently, because the information was collected in a different manner, the raw count data indicates shifts in multiple areas. Reasons for the shifts include greater accuracy in some cases and in other cases, the OCAP recognizes the need to develop a “shared prevention language.” The OCAP is in process of receiving feedback from counties and identifying tools to better support the counties in their reporting efforts.

Though the change in the collection of Annual Report information was done out of necessity, it does provide the OCAP with more program-level information about the service array within a county. This change allows the OCAP a better understanding of how counties are braiding CBCAP funding with other funding sources. Additionally, through continued reporting via ETO, the OCAP has implemented the ability to collect multi-year program-level datasets for each county in California. This robust data will allow the OCAP to increase programmatic evaluation, provide more detailed technical assistance and determine how systems at the county level are evolving.

Allocations to counties:

\$2,007,983

California delivers social services via a state-administered, county-implemented model. Due to this, the OCAP intends to distribute more than half of the FY 2016-17 CBCAP allocation to 57 out of 58 counties in California. The sole exclusion is San Bernardino County, which has elected not to participate in the CBCAP program. Through the California Child and Family Services Review process, the OCAP provides oversight of CBCAP program by requiring counties to prepare plans that address how prevention and family strengthening and support activities are coordinated and how services will be provided in a five year grant period. These reports, and subsequent expenditures and results, are reviewed annually by the OCAP.

The OCAP determines the CBCAP allocations to counties based on the following information reported by the counties¹: the population of the county including the population of children under the age of 18; the amount of revenue collected from birth certificates for the previous year; and the county’s submission of an acceptable application to fund a variety of specific family resource and support program services.

CBCAP Grantees Meeting:

\$3,000

This amount represents the cost for one the OCAP’s primary CBCAP liaison to attend the required three-day CBCAP grantees conference August 30, 2016, through September 2, 2016 in Washington D.C.

¹ Welfare and Institutions Code 18966.1

VII. Description of the Lead Agency's Leadership Role in State Prevention Activities

2014-15 ANNUAL REPORT

The Office of Child Abuse Prevention (OCAP), within the California Department of Social Services (CDSS), is the single state agency designated by the Governor to oversee California's child abuse and neglect prevention, intervention and treatment programs. In this role, the OCAP administers the Community Based Child Abuse Prevention (CBCAP) program by coordinating its funding and services to prevent child abuse and neglect. The OCAP supports the implementation of prevention programs through a statewide network comprised of three major strategies: supporting counties at the local level, partnering with community based organizations providing family strengthening and prevention services and implementing programs at the state level. Through this three strategy approach, the OCAP continued to redefine its role from an oversight agency to a prevention partner.

County Level

California's state-supervised child welfare system is administered at the county level by 58 counties, each of which is governed by a board of supervisors (BOS). Each BOS is responsible for approving CBCAP-funded activities that align with local priority needs. The range of diversity among California's counties is immense due to differences in population, educational attainment and economic base and a mixture of urban, suburban, rural and frontier settings. Although there are many challenges inherent in this complex system, the major strength of this system is the flexibility afforded to each county when determining the best strategies to meet the unique needs of its children and families.

Through the California Child and Family Services Review (C-CFSR) process, the OCAP provides oversight of the CBCAP program by requiring counties to prepare needs-based prevention plans that involve an analysis of the situation(s), problem(s) and/or challenge(s) to be addressed; identification of the strategies that can improve the situation; clarity and agreement as to what success looks like; and how progress will be measured. In Fiscal Year (FY) 2014-15, the OCAP provided technical assistance to 12 counties engaged in the C-CFSR process. Additionally, the OCAP strengthened accountability through implementing the Efforts to Outcomes (ETO) system for completion of the Annual Report.

The Annual Report includes the following information from counties: programs funded (including state, federal, local government and private funding sources and any combination thereof), target populations, number of individuals, children and/or families served, desired outcome and how the funded program addresses unmet county need(s). Upon county submission of the Annual Report, the OCAP Prevention Coaches analyze this information to assist counties with determining program effectiveness, and when necessary, evaluate alternative funding and implementation strategies.

State Level

As the CDSS lead in prevention and early intervention efforts across California, the OCAP engages in statewide activities to prevent child abuse and neglect including the Strengthening Families Framework Initiative, Parent Leadership Academies, Essentials for Childhood Initiative, Citizens Review Panels, Mandated Reporter Training and Commercially Sexually Exploited Children (CSEC). The OCAP uses these tools to lead California's child maltreatment prevention activities and to develop policy, build capacity among service providers, engage parents and other key stakeholders and promote innovation and the use of evidence-based programs and practices.

Strengthening Families

The Strengthening Families Roundtable is the California Leadership Team charged with embedding the Strengthening Families Framework and the Five Protective Factors into child and family programs across the state. The Roundtables are held quarterly and attendees include community based organizations, county welfare agencies, family resource centers and other state entities (e.g., Department of Development Services, California Department of Public Health and California Department of Education, etc.). The purpose of the Roundtables is to provide trainings and technical assistance focused on the Strengthening Families Framework and the Five Protective Factors. In addition, the Roundtables allow an opportunity for people in the prevention and early intervention field to connect with one another and network.



Parent Leadership

The OCAP leads the state in parent leadership efforts through the training and technical assistance of the OCAP funded partners Parents Services Project (PSP) and Parents Anonymous (PA). The activities of the forthcoming programs are discussed in greater detail in section XII, "Parent Leadership and Involvement."

Parent Services Project

The PSP is a nonprofit organization dedicated to integrating family support, family engagement and parent leadership into early childhood programs, schools and community settings. This integration is accomplished through leadership academies called Leaders for Change (L4C), technical assistance and on-the-ground programs.

Parents Anonymous

In 2013, the OCAP started to fund a State Parent Leadership Team (SPLT). The SPLT develops parents who had previous involvement across multiple systems, such as child welfare, mental health and community-based organizations. Parents throughout the state are eligible to apply for membership. Once a parent becomes a member, the

team meets to provide a statewide voice to inform statewide policies, program, procedures, and practices that affect families across multiple systems to prevent child abuse and neglect by fostering the Five Protective Factors of the Strengthening Families Initiative.

Essentials for Childhood Initiative

The OCAP collaborates with the California Department of Public Health to address the issue of child maltreatment as a public health issue. The initiative is funded through the Centers for Disease Control and Prevention to support a collective impact approach to build upon, align, enhance and collaborate with existing efforts to promote safe, stable, nurturing relationships and environments, prevent child maltreatment and ensure that children reach their full potential.

Citizen Review Panels

During this funding period, California has maintained two county-based Citizen Review Panels (CRPs) located in San Mateo County and Ventura County and a statewide CRP through the Prevention and Early Intervention Sub-committee of the California Child Welfare Council. These CRPs meet Child Abuse Prevention and Treatment Act requirements. CRPs examine child protection policies, practices and procedures assessing the extent to which state and local child protection agencies are discharging their child protection obligations. Recommendations are then made to the county and state governments for improvement.

Mandated Reporter Training

The OCAP funds an online mandated reporter training for community partners to utilize. The Mandated Reporter Training provides information about the definition of child abuse and neglect, how to make a report and when to make a report. A certificate is provided to the participant after trainings. The OCAP leads the state by having the Training available to community organizations.

Commercially Sexually Exploited Children

The Child Trafficking Unit (CTRU) began in November 2014; it moved out of OCAP into the Child Welfare Policy and Program Development Bureau in March 2015. The CTRU has a lead role in advocating for and leveraging funding, collaborating with internal and external partners, collecting best practices to share, setting standards and raising expectations, so children and youth are prevented from being maltreated and when they are maltreated they obtain appropriate services to bring about healing and prevention of further victimization.

The OCAP continues to provide funding for the CSEC effort through the Children's Law Center of California (CLC). The CLC had the objectives of conducting a survey of public agencies to determine the scope of the CSEC problem, performing a scan of

screening tools and recommending an approach for California, and to collect current training curriculum for staff working with the CSEC population and make a recommendation to the state. To meet these objectives, the CLC in collaboration with the Child Welfare Council CSEC Action Team released a Model Interagency Protocol Framework to provide counties guidance on serving the CSEC population and developing multi-disciplinary teams for individual case management.

In FY 2014-15, the OCAP furthered the reach of its statewide leadership through the award of CBCAP funds to six non-profit organizations (i.e. Strategies Regions 1, 2 and 3, the Parent Services Project, Parents Anonymous and the California Evidence Based Clearinghouse [CEBC]). These prevention partners provided training, technical assistance and support to build the capacity of prevention-focused, community-based organizations across the state. The specific activities performed by each of these entities are described in detail throughout this report. To be sure, funds to both counties and grantees were braided with other federal, state and local resources to offer a breadth and depth of activities integrated into a continuum of family-centered holistic preventive services for children and families across California.

Funded Partner: Strategies²

In order to lead the enhancement of the capacity of family strengthening organizations to prevent child abuse and neglect, the OCAP uses CBCAP funds to support the Strategies Program. The Strategies program implements capacity building training and technical assistance through three collaborative agencies: Youth for Change, Interface Children and Family Services and Children's Bureau. The OCAP views the Strategies as vital component of the informal prevention network, which has built the capacity of hundreds of organizations to support families to prevent abuse.

Strategies training promotes and delivers continuous information needed by staff to build and sustain effective services and organizational infrastructure. Strategies trainings are designed to:

- Reflect the most current and best practices and strategies within the family support field.
- Combine research-based presentations with participant reflection and dialogue.
- Promote shared learning and group participation.
- Deepen participant commitment to the Family Support Principles.
- Promote Strengthening Families and the Five Protective Factors as prevention frameworks.
- Encourage parent involvement.
- Implement the evidence based Supporting Father Involvement research.
- Be highly participatory and interactive as prescribed by adult learning theory.
- Support the transfer of knowledge to practice.

² Refer to Section XIII for a more detailed exploration of funded activities undertaken by Strategies in FY 2014-15.

- Prepare participants to leave the training with next steps in mind.

Technical assistance provides an opportunity for organizations engaged in addressing the needs of underserved populations (linguistically diverse, culturally diverse, in high crime and rural areas or hard to access settings) to participate in comprehensive, in-depth projects which address complex systems change within participant organizations, host counties or local/state family strengthening networks. Each project requires:

- Identifiable, measurable goals related to the effectiveness of services and practice for the prevention of child abuse and neglect.
- Demonstration of an innovative or needed approach to address a local concern or gap in services.

California Evidence Based Clearinghouse

The CEBC is a searchable database of child welfare programs including information and research information on specific programs. The database provides guidance on how to make decisions regarding selecting prevention programs and implementing prevention programs. The mission of the CEBC is to increase the effectiveness of child welfare agencies implementing evidence-based practices and programs throughout the state.

Plan for Lead Agency's Leadership Role in Statewide Prevention Activities

2016-17 APPLICATION

In August 2015, the OCAP welcomed its new Chief, Angela Ponivas, to the Bureau. Prior to assuming the role of Chief, Angela was the manager of the Prevention Network Development Unit within the OCAP. Under Angela's direction, the OCAP finalized and released its five-year strategic plan. The strategic planning process included conducting an environmental scan of child well-being in California, stakeholder input, including several convenings, a written survey to key policymakers, staff involvement and an assessment of the OCAP's internal operations and organizational structure. The draft plan was shared with stakeholders for feedback, which was incorporated into the final plan. This process led to the development of a strategic framework that has and will continue to guide decisions and investments of the OCAP. The strategic plan is [posted on the OCAP web site](#) and shared directly with stakeholders.

At the county level, the OCAP Prevention Coaches will continue to work with and develop the capacity and ability of counties to mitigate child abuse and neglect. In FY 2016-17, 13 counties will engage in the C-CFSR process. As previously noted, the C-CFSR in-part fulfills federal CFSR obligations. More importantly, however, the C-CFSR process affords counties an opportunity to assess the current strengths and challenges within their child welfare and probation systems. Moreover, the C-CFSR

culminates in the development of the System Improvement Plan in which counties memorialize their funded strategies and approaches to reducing child abuse and neglect in their counties.

In addition to being active participants in the C-CFSR process, the OCAP Prevention Coaches will remain engaged with the 45 counties not currently “in-process.” This engagement will consist of quarterly contacts, an annual on-site visit and continual evaluation of trends within and data provided by counties. Moreover, the OCAP will continue to develop greater accountability in funded partners through continuous quality improvement technical assistance, training and evaluation. This includes refinement to the questions currently asked via the ETO system, and developing program evaluation skills in staff.

The Family and Community Services Section (FCSS) within the OCAP have additionally strengthened accountability with funded partners. In FY 2016-17 the FCSS will continue to require annual reporting from grantees. It will also continue with the quarterly data reporting and monthly check-in calls between the grantee and FCSS Grant Manager. The FY 2016-17 will also see FCSS Grant Managers conduct on-site visits of funded partners.

Innovative Partnerships

In FY 2016-17, the OCAP will launch its Innovative Partnerships granting effort. This effort furthers the OCAP’s leadership work in preventing child abuse and neglect and its lasting effects by strengthening families and the communities that surround them. Increasingly, the OCAP seeks to better leverage innovative partnership opportunities which promote and integrate statewide and local prevention agendas. Up to \$210,000 per year of federal funding will be available through the Innovative Partnerships grant.

Through the Innovative Partnerships grant opportunity, the OCAP seeks to facilitate regional linkages between California’s CAPCs and key stakeholders in order to advance CAPC child abuse prevention efforts. Specifically, the Innovative Partnerships grant opportunity will identify up to six applicants (funded at approximately \$35,000 per year) to develop regional collaborative networks of CAPCs and key stakeholders, in an effort to improve child abuse prevention outcomes. These regional collaboratives will be tasked with working strategically to mitigate the major contributing factors of child abuse and neglect and building prevention networks within their communities.

Community in Unity

The OCAP is currently accepting applications to fund up to five qualified applicants to implement grants for the following purpose(s): to develop community-wide collective impact projects in targeted areas of need throughout the state of California. The applicants will be responsible for developing collective impact programs with a focus on mitigating poverty and/or substance abuse in their local communities. Approximately \$60,000 per grantee per year of federal funding (for a total amount of up to \$120,000

per grantee following two years of successful project implementation) will be available for the Community in Unity Program for FY 2016-17 and FY 2017-18, with a grant period beginning July 1, 2016, and ending June 30, 2018. The funding amount is provisional and contingent upon OCAP receipt of federal grant awards.

Predictive Analytics Research

The OCAP is committed to utilizing the most current methodologies in the assessment of child abuse prevention efforts. The OCAP will lead the state in a predictive analytics project. The project will include researching, developing, testing and evaluating the potential benefit of utilizing predictive risk modeling as a strategy for preventing child maltreatment. The objective of the project is to identify methods for connecting existing data to support improved decision-making and informed intervention and prevention strategies for children and families known to the child welfare system.

This project will benefit the child welfare and prevention communities and ultimately the children and families of California. The research created as a result of this funding will strengthen the evidence to support the efficacy of predictive analytics and predictive risk modeling as an evidence-based prevention strategy for use in the child welfare field.

On the Verge

The OCAP, in collaboration with the S.H. Cowell Foundation, will fund On the Move to support the On the Verge Family Resource Center (FRC) pilot in order to explore new approaches to increase the Five Protective Factors across communities and develop a model to replicate across the state. On the Verge is a yearlong leadership program that develops emerging leaders in the non-profit and public sector organizations in the area of personal, interpersonal, and professional skills while tackling tough community issues. This pilot will allow On the Move to expand the On the Verge experience to six counties in California in the first year: Contra Costa, Fresno, Humboldt, Napa, Santa Clara and a collaborative effort with Placer and Nevada. Six additional communities will be identified in the second year.

On the Verge will:

- Provide leadership development for new and emerging leaders.
- Improve retention of brightest leaders.
- Build the FRC leadership pipeline by creating more opportunities for professional advancement.
- Cultivate interdependent teams across intervening systems, including education, child welfare, public health and mental health.
- Create innovative community solutions to long-entrenched problems.

Mandated Reporter Training

The OCAP will continue to fund efforts to maintain an online Mandated Reporter Training. The current web site content will be updated and additional information will be added including CSEC information, safe sleep and information for schools to prevent child abuse and neglect on-site.

Workgroups and Initiatives

The OCAP will collaborate with community partners to lead the state in child maltreatment prevention. These collaborations in the form of workgroups and initiatives will lead the state in protecting children and strengthening families, including:

- State Interagency Reducing Poverty Workgroup,
- Home Visiting Workgroup,
- Critical Incident Workgroup,
- California Sudden Infant Death Syndrome Advisory Council,
- Health In All Policies Workgroup,
- Essentials for Childhood Initiative-Five-year initiative to address child maltreatment as a public health issues.

Commercially Sexually Exploited Children

The OCAP will continue to support the Children's Law Center (CLC), who will provide innovative services to the CSEC population in FY 2016-17. The CLC began recruiting survivors for a Survivors Advisory Board to assist counties in effectively identifying and serving CSEC. Recruitment for this Board started in FY 2015-16, CLC will continue to recruit individuals for the Board and develop an objective and mission for the Board. This Board will provide a survivor-informed perspective.

An ongoing collaboration between CSEC and the Child Welfare Council CSEC Action Team will continue. The Child Welfare Council CSEC Action Team will continue to provide technical assistance to CDSS on policies, practices, and guidelines to ensure CDSS is informed by research, promising practices and the expertise of survivors.

VIII. Actions to Advocate for Systemic Change

2014-15 ANNUAL REPORT

The Office of Child Abuse Prevention (OCAP) continued to collaborate with internal and external partners to advocate for systemic change within and across various child abuse and neglect prevention, intervention and treatment practices and procedures in California. The OCAP Strategic Plan is important in emphasizing the OCAP's focus on changing state and county systems through lifting, linking and leveraging the breadth of resources in California to promote resilient efforts to reduce instances of child abuse and neglect and support families.

California-Child and Family Services Review

California utilizes a state-administered and county-implemented system to deliver child protection and family support services. The obvious strength of this system is the flexibility afforded to counties in the identification of priority needs and partnering those needs with county-specific resources. One challenge created by this system, however, is that there is no monolithic systems change model. Because of this, this OCAP uses its participation in the California Child and Family Services Review (C-CFSR) process to encourage, develop and implement systemic changes at the county level. Thus, the OCAP's participation as a stakeholder in the C-CFSR process remains its most prominent means of serving as a systems change advocate.

The first phase of the C-CFSR process is the development and completion of a County Self-Assessment (CSA). The CSA is a document which is an analysis of current service arrays and challenges within a county. Due to this, the CSA development phase of the C-CFSR process provides the OCAP with multiple opportunities to advocate for efforts which will result in positive changes at the county systems level.

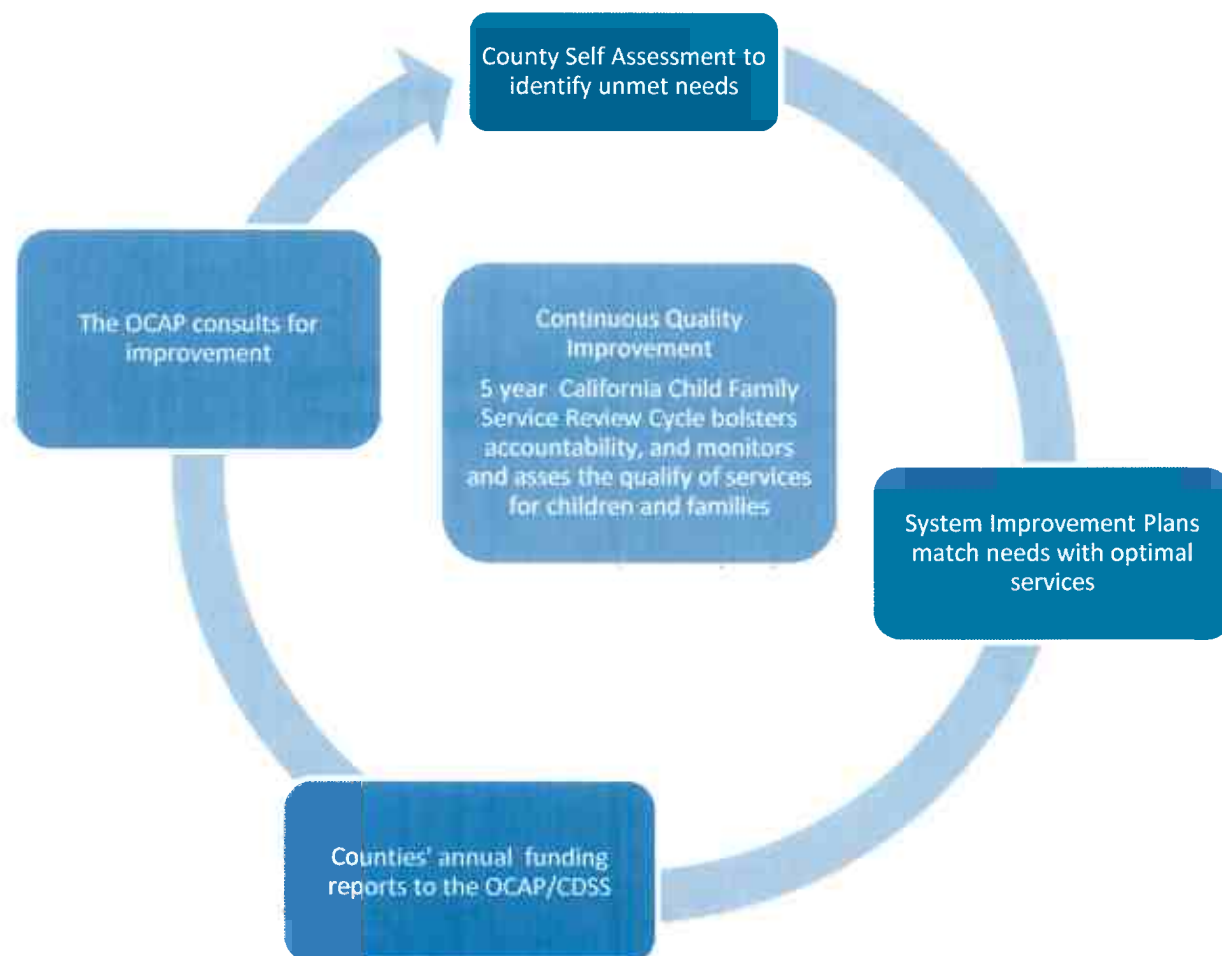
In fiscal year (FY) 2014-15, the OCAP continued its partnership with the Children's Services Outcomes and Accountability Bureau (CSOAB) in the facilitation and engagement of counties in the C-CFSR process. The integration of the two bureaus in the C-CFSR process has led to clearer objectives during the C-CFSR process, better customer service to the counties and the development and implementation of stronger activities and partnerships to strengthen and support families to prevent child abuse and neglect. In FY 2014-15, Prevention Coaches engaged 12 counties and more than 1,000 community stakeholders in the C-CFSR process.

For the counties not actively involved in the C-CFSR process, the OCAP Prevention Coaches sought to ensure that counties engaged in continuous quality improvement (CQI) activities, strengthened interagency partnerships and encouraged community involvement and public reporting of program outcomes. These engagement opportunities existed for a myriad of reasons, including but not limited to: technical assistance regarding promising practices in child abuse prevention, revisions to the county's five year OCAP spending plan and program and outcome evaluation,

monitoring and improvement. In FY 2014-15, OCAP Prevention Coaches conducted on-site visits with 40 counties. Additionally, OCAP Prevention Coaches met with 53 funded partners. In meeting with funded partners, the OCAP is able to gain greater knowledge about program implementation within the counties.

The OCAP has continued its initiative to strengthen the accountability within county systems and increase utilization of both qualitative and quantitative data. The purpose of this initiative is to better assess the quality of services for children and families across the 58 continuums of care (i.e., prevention, intervention, treatment and aftercare) which define California's child abuse prevention service array. This oversight process aligns with the federal CFSR monitoring system and recognizes promising practices in prevention, family support, child welfare systems and probation.

The C-CFSR Process



STATE LEVEL SYSTEMS CHANGE

In addition to working directly with counties and their stakeholders, the OCAP provided more than \$4 million in state and federal funding to organizations to further system changes across California in FY 2014-15. These funds were dedicated to embedding the Strengthening Families Framework (SFF), providing training and technical assistance through Strategies, promoting and advancing evidence-based and evidence-informed practices and programs through the California Evidence-Based Clearing House and strengthening county utilization of Differential Response. Additionally the OCAP advanced systemic change through partnerships with the Title IV-E California Well-Being Project, Essentials for Childhood Initiative, Citizen Review Panels and the Commercially Sexually Exploited Children Unit within the Department.

Embedding the Strengthening Families Framework

The OCAP is promoting the dissemination and utilization of the SFF and the Five Protective Factors throughout California as a means of advocating for systemic change. While the OCAP is implementing SFF through many vehicles, the primary implementation strategy remains the use of training and technical assistance (TA). As previously stated, Strategies provided training and TA to embed the Five Protective Factors which buffer families against child abuse and neglect, into programs, systems and communities in California. In pursuit of that goal, Strategies provided training and TA to all California counties. Strategies buttressed their training and TA with outreach through the use of newsletters, social media and the Strategies web site.

Training:

The FY 2014-15 saw Strategies complete a total of 125 trainings to more than 4,200 participants. Trainings included those scheduled in the Strategies training catalogue for the general public and customized according to agencies' requests and needs. Highlights of customized trainings offered by Strategies in FY 2014-15 to embed systemic change included:

- Six webinars pertaining to the SFF which attracted 206 participants.
- One webinar addressing the impacts of infant brain development attracted 153 participants.
- An in-person training session on measuring program impact through outcome evaluations held in Los Angeles County.
- Four father engagement training sessions (two in-person, one webinar and one e-learning session) reaching a total of 116 participants.

Technical Assistance

In addition to trainings, the OCAP utilized Strategies as a vehicle of systemic change through the provision of TA to counties. In FY 2014-15, Strategies supported 58 TA projects in 28 California counties. Strategies also provided TA to the California Network

of Family Strengthening Networks Steering Committee, which included representatives from 14 individual organizations.

Highlights from Strategies TA projects in FY 2014-15:

- Provided TA and training to the Los Angeles Department of Children and Family Services and the faith-based community to implement and expand child abuse prevention in the communities through the participating churches.
- Conducted a series of 13 “Conversation Cafés” throughout San Diego County and prepared a report of the findings for San Diego County. The findings report will be used by the County of San Diego during the preparation of their System Improvement Plan and in the County’s “Live Well San Diego” campaign.
- Distributed a total of \$36,000 in capacity building grants to 12 family strengthening organizations and networks in 11 California counties.
- Collaborated with the Shasta County Child Abuse Prevention Council and Valley Oak Children’s Services in Butte County to complete peer share and improve services using the Social Connections section of the SFF Program Self-Assessment and a continuum of quality assurance.
- Assisted Tehama County First 5 with countywide integration of the SFF framework across systems and domains.
- In San Luis Obispo County, provided TA to design a standardized measurement system across multiple agencies within the Child Abuse Prevention Council Partnership in order to assess the county’s current data collection capacity and needs within each individual agency in the partnership.
- Worked with Ventura County Department of Children and Family Services to plan three countywide learning communities in collaboration with the Ventura County Child Abuse Prevention Council in order to integrate and align the SFF Five Protective Factors within community based organization partners.

Web Site Highlights and Improvements

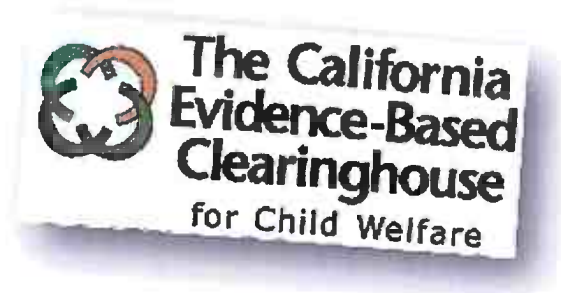
Continuing to further increase the value and reach of the California SFF web site³ to users remained a priority for Strategies and the SFF Roundtable. The following improvements were made:

- Seven hundred and seven updates were made to the web site during FY 2014-15, including new information, training opportunities, resources, news, regional highlights, registration information, special events and OCAP dissemination requests.
- The “Weekly Strategies” e-mail listerv was utilized 116 times during FY 2014-15, reaching more than 123,000 individuals.
- Strategies promotes updates to the web site through social media updates including Twitter, Pinterest and Facebook.

³ www.strengtheningfamiliescalifornia.org

Promotion and Advancement of Evidence Based Practices and Programs

One of major systemic changes the OCAP undertook was to promote, advance and embed the practice of utilizing evidence-based and evidence-informed practices and programs. Through the braiding of state and federal funds, including CBCAP, the OCAP funds the [Chadwick Center for Children and Families](#) and [Child and Adolescent Services Research Center at the University of California, San Diego](#) to maintain, populate and disseminate the California Evidence-Based Clearinghouse for Child Welfare (CEBC).



The CEBC has become a nationally recognized source to identify and disseminate information regarding evidence-based and evidence-informed practices relevant to child welfare. The CEBC provides guidance on evidence-based and evidence-informed practices to state and county agencies, private organizations and individuals. This guidance is provided in straightforward formats on the CEBC web site thereby reducing user need to conduct extensive literature reviews or critique academic research methodologies.

The CEBC provides vital information on the research evidence of child abuse and neglect prevention, intervention and treatment programs to child welfare systems and the nonprofit sector that provide services to children and families. County workers rely on the CEBC to make decisions about program investments in communities, and child welfare workers use the CEBC to inform case planning and referral decisions. The CEBC continues to be a critical tool for identifying, selecting and implementing evidence-based and evidence-informed child welfare practices that will improve child safety, increase permanency, increase family and community stability and promote child and family well-being.

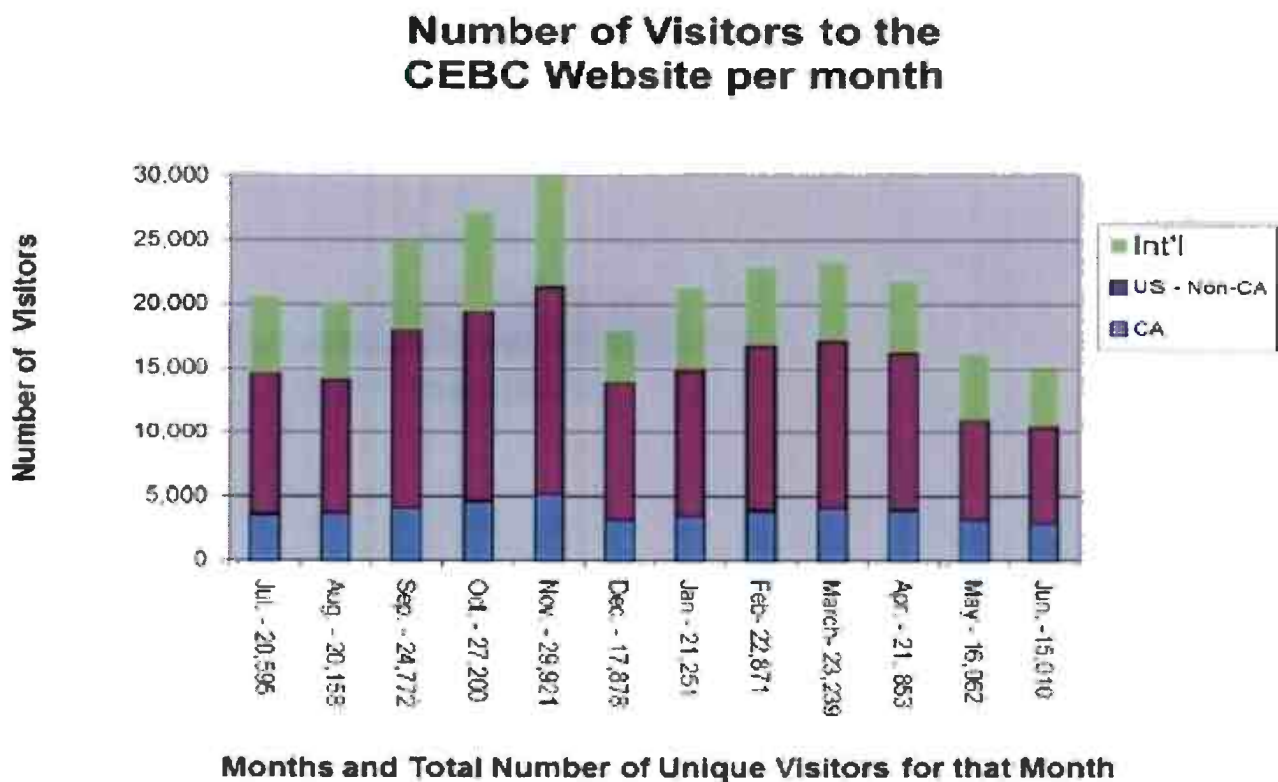
The CEBC is guided by three main entities which ensure the highest quality review and implementation: a statewide Advisory Committee comprised of state and local child welfare leaders, supporting organizations and nationally-respected authorities on child welfare; a national Scientific Panel comprised of nationally recognized members who are leaders in child welfare research and practice; and a national Implementation Science Panel comprised of five core members who are nationally recognized as leaders in the field of Implementation Science and Child Welfare.

As of June 2015, 338 programs were listed on the CEBC web site. Of the programs that were submitted for rating, approximately half were rated. Almost half were not able to be rated because the CEBC found they had not been rigorously evaluated and/or did not meet other CEBC rating criteria. In addition to the review and evaluation of programs for their foundation in evidence, the CEBC also conducts ongoing research and literature reviews of current programs in the system. To this end, the CEBC reviewed 171 existing programs in FY 2014-15. This review resulted in the addition of

two new topical areas: Interventions for Abuse Behavior and Prevention of Child Abuse and Neglect (Primary).

In FY 2014-15 the CEBC continued to expand in utilization, as evidenced by the increased number of topics and site visitors. In FY 2014-15, the CEBC averaged 21,734 visitors per month. The percentage of visitors from California fluctuated between 16 percent and 20 percent for each month. Through its continued support of the CEBC, the OCAP not only promotes better practice in child welfare in California but across the nation as well. Figure 2 depicts CEBC web site visitor activity during FY 2014-15.

Figure 1: Monthly Visitors to the CEBC



Differential Response⁴

Keeping families intact and preventing the removal of children from their homes remains an important outcome for the OCAP. As the OCAP learns more about the trauma associated with the removal of children and the negative long-term effects, the need to strengthen families becomes an even greater priority. Research shows that the earlier

⁴ For additional information visit: <https://www.childwelfare.gov/pubs/issue-briefs/differential-response/>

at-risk families are identified and supported, the better the outcomes for families, parents and children. Effectively, when families are engaged in services which build protective factors (especially when service involvement is voluntary), they are better able to safely care for, and nurture, their children at home. Differential Response is a flexible service delivery vehicle which allows counties to offer systems intervention on a sliding scale (i.e., participation in services can be informal and voluntary). Moving away from an “either-or” system of child welfare intervention, Differential Response allows for child welfare agencies to offer services without opening a formal case.

In Differential Response systems, many at-risk children and families can be safely kept at home and in-tact by through the provision of culturally appropriate and community-based services. Through innovative partnerships with community-based organizations, families receive meaningful supports and potentially increase their connectedness to the community in which they live. Some counties, such as Los Angeles and Placer, have even explored the co-location of child welfare staff at community-based organization sites to improve communication with their partners and better support families. In FY 2014-15, 15 counties reported utilizing more than \$3 million in OCAP funds to support Differential Response initiatives.

Essentials for Childhood Initiative

In partnership with the California Department of Public Health, the OCAP works to address the issue of child maltreatment as a public health issues. Through the development of a common agenda across multiple stakeholders and agencies, the Essentials for Childhood Initiative reframes the way the state views child maltreatment to a more holistic lens. The Essentials for Childhood Initiative is funded through the Centers for Disease Control and Prevention to support a collective impact approach to build upon, align and enhance existing efforts to promote safe, stable, nurturing relationships and environments, prevent child maltreatment and ensure that children reach their full potential.

Citizen Review Panels⁵

In FY 2014-15, the OCAP provided funding in support of two county-based Citizen Review Panels (CRPs) located in San Mateo County and Ventura County and a statewide CRP through the Prevention and Early Intervention Subcommittee of the California Child Welfare Council. The CRPs influence child protection policies, practices and procedures by making recommendations to the county and state governments after examine and assessing current child protection policies, practices and procedures.

⁵ See section IX for a more detailed discussion of CRPs in California

Commercially Sexually Exploited Children

California is focusing on the specific population of Commercial Sexually Exploited Children (CSEC). This change is an effort to identify the special needs and ways to address this specific issue of prevention. Through funding of the Children's Law Center (CLC), the OCAP is able to influence systemic change for this special population. In FY 2014-15, the CLC established objectives to meet the goal of identifying and serving the CSEC population. Additionally, the CLC trained over 7,000 social workers in the first six months of holding trainings. These training provided direction to social workers of how to provide services for the CSEC population.

In collaboration with the Child Welfare Council CSEC Action Team the CLC released a Model Interagency Protocol Framework (MIPF) and accompanying documents. The MIPF provides counties guidance on serving victims of CSEC and developing multi-disciplinary teams for individual case management. Since the release of the MIPF, 22 counties have developed an interagency protocol to address the needs of CSEC and established collaborative infrastructures that use each county's unique strengths and resources.

Plan for Actions to Advocate for Systemic Change, 2016-2017

2016-17 APPLICATION

While much positive work has been accomplished in FY 2014-15, the OCAP remains committed to being the primary advocate for prevention of child abuse and neglect and seeks to elevate the importance of prevention within the varying systems that we touch. Below are descriptions of the plans that the OCAP has identified to further systemic change in FY 2016-17.

Partnering with counties in the C-CFSR Process

In FY 2016-17, the 13 counties and an estimated 1,500 community partners and stakeholders will engage in the development of the CSA.

In support of the CSA and C-CFSR efforts, the OCAP will continue the development of staff as Prevention Coaches. As California counties continue to deal with staff attrition, the need for technical assistance and information about how to build an effective and sustainable prevention service array, how to select and implement effective prevention plans and early intervention programming remains high. The OCAP will do this through the continued training of staff, building capacity in subjects such as implementation science, program evaluation and evidence-based practices and programs. These efforts will help to transform the practice of interactions with OCAP from "government auditing" to "prevention coaches."

In addition, the Prevention Network Development Unit will look to improve our C-CFSR orientations to counties, another strategy to improve county prevention plans. Last but not least, territories of the Prevention Coaches have been regionalized. It is expected

that this change will allow the Prevention Coaches to bring greater expertise, value and connectivity within regions to improve service delivery, leverage resources and create networks.

Title IV-E California Well-Being Project

The Title IV-E California Well-Being Project's goal is to improve the safety, permanency, and well-being of children, youth, and families through the increase of preventative and family centered strength based practices. The Project facilitates the use of unrestricted federal Title IV-E funds and effects savings while fostering the collaboration between county child welfare and probation departments in nine counties⁶. The Project includes two primary interventions: Safety Organized Practice/Core Practice Model (SOP/CPM) and Wraparound. Participating counties can also invest their savings in up to four additional interventions. The Project infers families will be more likely to be engaged and benefit from direct services, and children and youth will remain safely in their own homes and experience improved functioning. The Project also fosters collaboration between the Title IV-E Waiver Unit, the Prevention Network Development Unit and the Outcomes and Accountability units. The units meet regularly to discuss county challenges, successes and opportunities to work with counties more effectively. The Prevention Network Development Unit is working with the Waiver Unit to identify suggestions for counties in investing their Waiver savings.

California Evidence-Based Clearing House

One of the OCAP's strategic directions for 2015-2020 is to support the state's informal prevention network to provide effective services statewide and nationwide. The CEBC is a critical tool in this effort. The CEBC will continue to review and host up-to-date information on evidence-based and evidence-informed programs and practices. Beginning in 2015, under the OCAP's direction, the CEBC will add primary and secondary prevention topics, and review approximately 18 new primary prevention evidence-based and evidence-informed programs and practices. Panels of some of the leading child maltreatment scientists in the nation will continue to advise both the Implementation Science and the EBP work. The CEBC is increasingly relied upon by social workers across the state, nation and world. The CDSS and the OCAP will continue to disseminate its work to promote the use of evidence based practices. The existence of CEBC promotes the use of evidence based programs statewide. In FY 2016-17, the CEBC will focus on disseminating its tools and resources to child welfare agencies, but will also modify the tools so that they can be utilized by community based prevention organizations. On the whole, the OCAP's FY 2016-17 CEBC plan will change how systems access information and make decisions.

⁶ Alameda, Butte, Lake, Los Angeles, Sacramento, San Diego, San Francisco, Santa Clara and Sonoma.

New Funded Projects

The OCAP recently (i.e., March and April 2016) released multiple grant opportunities for community partners to lead the state in creating systemic change through collaborative networks. These grant opportunities will pave the way to create changes in how communities strengthen and support families to prevent child abuse and neglect.

Innovative Partnerships

In FY 2016-17, the OCAP will launch its Innovative Partnerships granting effort. Through the Innovative Partnerships grant opportunity, the OCAP seeks to establish and facilitate regional linkages between California's CAPCs and key stakeholders in order to advance CAPC child abuse prevention efforts. Specifically, the Innovative Partnerships grant opportunity will develop regional collaborative networks of CAPCs and key stakeholders, in an effort to improve child abuse prevention outcomes. These regional child abuse and neglect prevention collaboratives will be tasked with working strategically to mitigate the major contributing factors of child abuse and neglect, and building prevention networks within their communities. The OCAP anticipates that the Innovative Partnerships grant will be awarded to six applicants and funded at approximately \$35,000 per year for two years.

Community in Unity

The OCAP is currently (April 2016) accepting applications to fund up to five qualified applicants to implement grants to develop community-wide collective impact projects in targeted areas of need throughout California. The applicants will be responsible for developing collective impact projects within communities that focus on mitigating poverty and/or substance abuse. Grantees will receive approximately \$60,000 per year, for two years.

Parent Leadership

The OCAP is committed to preventing child abuse and neglect and its lasting effects by promoting parent leadership and strengthening families and the communities that surround them. The purpose of this grant is to create parent leaders through training and technical assistance in order to build a statewide team of parent leaders, including those previously involved in the child welfare system. It is the OCAP's expectation that this training and technical assistance will empower these parent leaders to actively participate in program planning, development and modification of policies and procedures, and the evaluation of systems in the area of child abuse prevention, at both the state and local levels, specifically to mitigate the major risk factors of poverty and substance abuse.

The Parent Leadership grantee will provide training and technical assistance to engage and empower parents throughout California. Grantees will receive approximately \$213,000 per year for three years.

Commercial Sexually Exploited Children (CSEC)

The OCAP is working with partners to identify prevention strategies that increase awareness and education for children and parents. Further, the OCAP is planning to improve its Mandated Reporter on-line training to include the identification of a sexually exploited child. The CDSS, in partnership with OCAP's funded partner the CLC, is also working to advance systemic change in the state by improving support services for our CSEC population. A Survivors Advisory Board (SAB) is being created to provide a survivor-informed perspective of the issues. The SAB will not only bring a more holistic approach to addressing CSEC, but will offer survivors leadership skill development and advocacy opportunities.

Additionally, the Child Welfare Council CSEC Action Team will continue to provide technical assistance on policies, practices and guidelines based on their expertise of CSEC and relationships with counties and stakeholders. This collaboration will provide clarity and understanding of interpretations of laws and development of policies.

Differential Response

The OCAP is currently in the process of developing a request for an evaluation of Differential Response approaches in California⁷. The OCAP is seeking to contract with a researcher or research firm for an objective evaluation of DR services. The evaluation will include a literature review, a survey of the use of Differential Response within the 58 California counties and an evaluation of the effectiveness of the Differential Response. A best practice document will be developed from the effectiveness evaluation and made available on the OCAP website and disseminated to California counties in efforts to improve prevention with at-risk children and families.

Workgroups and Initiatives

Beyond providing funding for systemic change initiatives, the OCAP will also work across systems to advance systemic change. In FY 2016-17, the OCAP will collaborate with community partners to lead the state in child maltreatment prevention. These collaborative efforts will create change and strengthen the state's approach to protecting children and strengthening families, including:

- State Interagency Reducing Poverty Workgroup
- Home Visiting Workgroup
- Critical Incident Workgroup
- California Sudden Infant Death Syndrome Advisory Council
- Health In All Policies Workgroup
- Essentials for Childhood Initiative

⁷ Welfare and Institutions Code 18958(e)

Other partnership initiatives include:

On The Verge

In collaboration with the S.H. Cowell Foundation, the OCAP will fund On the Move to support the On the Verge Family Resource Center (FRC) pilot. This pilot project will explore new approaches to increase the Five Protective Factors across communities and develop a model to replicate across the state. On the Verge is a yearlong leadership program that develops emerging leaders in the non-profit and public sector organizations in the area of personal, interpersonal, and professional skills while tackling tough community issues. Specifically, On the Verge will:

- Provide leadership development for new and emerging leaders.
- Improve retention of brightest leaders.
- Build the FRC leadership pipeline by creating more opportunities for professional advancement.
- Cultivate interdependent teams across intervening systems, including education, child welfare, public health and mental health.

Funding this pilot will allow On the Move to expand the On the Verge experience to six counties in California in the first year: Contra Costa, Fresno, Humboldt, Napa, Santa Clara and a collaborative effort between Placer and Nevada County. Six additional communities will be identified in the second year. On the Verge is a critical piece of the systemic change puzzle for two previously mentioned reasons:

- 1) Counties in California are facing reduced institutional capacity due to the attrition of long-serving staff. On the Verge is an opportunity to rebuild, expand and cement institutional knowledge in the counties.
- 2) Because California operates a state-administered, county-implemented service delivery system, On the Verge will create innovative community-based solutions to long-entrenched problems influencing child abuse and neglect.

Becoming Data Driven

Due to the uniqueness of each county in California, collecting and analyzing data presented a challenge for the OCAP. The consequence of this was a reduced capacity to ground county coaching efforts in qualitative data. Recognizing the need for more quantitative data to drive decision-making efforts, the OCAP has changed its oversight system from a relatively qualitative system, to a more data driven system. This shift is memorialized in the implementation and continued use of a new data collection system—Efforts to Outcomes (ETO).

Through the ETO system, the OCAP Prevention Coaches can now drill deeper into supplied by the counties. This is an important step in coaching counties toward the effective use of OCAP monies in family strengthening and support efforts. Additionally, the ETO system allows the OCAP to view data in regionally, over time periods. Lastly,

the ETO system presents the OCAP with an exciting opportunity to create a statewide, historical data bank, as the OCAP is committed to collecting, storing and analyze data via the ETO system for the foreseeable future. In turn, this means the OCAP will be able to analyze time-based trends in the data.

At the county level, the ETO system allows counties to view how monies are being spent on service activities to serve families and children. In prior years, counties collected information according to funding stream. For the FY 2014-15 counties transitioned their reporting from by funding stream to reporting according to service activity category. The OCAP's shift to collection of information via service categories is important as it provides the OCAP with more program-level information about the service array within a county. This shift also allows the OCAP a better understanding of how counties are braiding CBCAP funding with other funding sources to improve program outcomes. Additionally, through continued reporting via ETO, the OCAP has implemented the ability to collect multi-year program-level datasets for each county in California. This robust data will allow the OCAP to increase programmatic evaluation, provide more detailed technical assistance and determine how systems at the county level are changing.

To be sure, the ETO system does not remove qualitative data. Rather, the ETO system supplements qualitative data provided by the counties with a more robust universe of quantitative measures and results. Effectively, the transition to the ETO system has allowed the OCAP to view both sides of the family strengthening coin simultaneously.

Further, in FY 2016-17 the OCAP will begin an initiative in predictive analytics. This project includes researching, developing, testing and evaluating the potential benefit of utilizing predictive risk modeling (and accompanying statistical code) as a strategy for preventing child maltreatment. The objective of this project is to identify methods for connecting existing data to support improved decision-making and informed intervention and prevention strategies for children and families known to the child welfare system. This research will identify whether and how administrative data available at the point of a referral to the hotline can improve initial screening decisions.

This project will benefit the child welfare and prevention communities and ultimately the children and families of California. The research created as a result of this funding will strengthen the evidence to support the efficacy of predictive analytics and predictive risk modeling as an evidence-based prevention strategy for use in the child welfare field.